

Momentum Training Solutions

EXECUTIVE COACHING METHODOLOGY

The executive reflects on the current situation in light of their future goals. This helps to enhance selfawareness and identify areas to address.

Role of the Coach

- Facilitates process of reflection through the use of assessment instruments
- Important to create trust through effective rapport building

STEP 1: Understand 'What Is' and 'What Should Be'



Broadens perspective and creates a sound foundation for development of creative solutions and behavioral change. Objective is to increase choices available to an executive who has to move into un-chartered territory.

STEP 2:
Understand the
gap between
'What Is' and
'What Should Be'

Role of the Coach:

- To create a deeper understanding of his/her areas of improvement and the skills necessary to bridge this gap
- Utilizes a variety of tools and techniques to enable 'break-out' of habitual patterns and explore new ways of thinking
- Brainstorms a variety of alternatives to the current situation, probing beyond initial responses to unearth a broad spectrum of options
- Encourages precise definition of goals



A concrete and pragmatic action plan is designed. The aim is to develop a wide range of methods to achieve it. At this point, the purpose is not to find the "right" option, but rather to stimulate the executive to develop an abundant array of alternatives.

STEP 3: Create an 'Action Plan' to bridge the gap

Role of the Coach

- Creates a detailed action plan with the client
- Works with the client to check feasibility and achievability of plan
- Fixes the action plan in writing
- Ensures commitment to the action plan
- Uses a broad spectrum of techniques and questioning styles to stimulate client to generate options
- Ensures that client "owns" the options generated



The coach actively teaches the skills that are needed to leverage the strengths of the executive that will enable him/her to implement the 'Action Plan'.

STEP 4: Hone strengths and skills to effectively implement the 'Action Plan'

Role of the Coach

- Communication Skills
- Influencing Skills
- Interpersonal Skills
- Developing Others
- Motivating Others

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- Giving and Receiving Feedback
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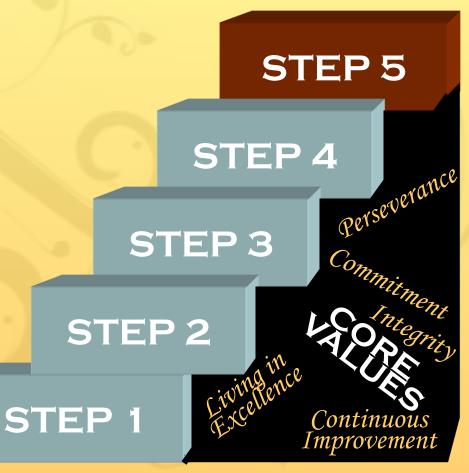


Until the new perspective and behavior becomes a reality, executives who are in the transformation process need to be encouraged and reinforced - which is the primary role of the coach. Cumulative small action steps create the critical mass necessary to accomplish the desired goal.

Step 5: Sustain momentum through focused application

Role of the Coach

- Demonstrates continuing interest in the development of the executive through encouragement and reinforcement
- Tracks the progress of the goals very carefully
- Ensures that the skills are successfully transferred to the executive in order to avoid dependency issues



Core Values of Leadership

'Core Values' is to leadership, as mortar is to bricks.

The following values will be deeply entrenched in every facet of the Coaching program:



